



*Te Pō - Mareitū*

# **ANNUAL REPORT**

## **to September 2025**





# Annual General Meeting Agenda

(Held under the Te Ture Whenua Maori Act 1994, Maori Land Act 1993)

**9am Saturday 28th March 2026  
at Waiora Marae, Ngataki**



**Registration Desk will be open from 8.00am**

Whakatau / Opening

- Karakia Timatanga
- Mihi / Whakatau
- Chairperson
- Obituaries

Attendance and Quorum

- Apologies
- Confirmation of quorum

Confirmation of Previous AGM Minutes

- Adoption of minutes of the AGM held on 15th March 2025

Matters Arising

- Matters arising from previous AGM minutes.

Chairperson's Report

- Presentation of report
- Resolution to receive the report

Financial Statements and Auditor's Report

- Presentation of audited financial statements for the year ended [date]
- Resolution to adopt the financial statements

Elections to the Committee of Management

- Declaration of vacancies
- Nominations
- Voting and announcement of results

Shareholder Motions

- Consideration of motions properly notified to shareholders
- Special resolutions

Closing - Poroporoaki

# Co-Chair Reflections

**Kia ora mai ano tātou katoa**

**Ka mihi kau ake ki ngā aituā maha e hinga mai nā i te wā kainga. Haere e ngā mate, haere.**

**Nau mai haere mai ki te Hui a Tau o te Kaporeihana o Muriwhenua 2025.**

At our AGM held 15 March 2025 we welcomed 4 new members: Bradley Norman, Nassah Rolleston-Steed, Wiremu Smith and Allan Wells to the Committee of Management.

Congratulations again to you all and an acknowledgement to those who, although unsuccessful, accepted nomination to serve. Standing for nomination makes a real difference to building our internal capacity and capabilities.

We farewelled Kimiora Brown, Johanna Maaka and Margaret Taurere as outgoing committee members and wish to acknowledge their contribution and service. The voluntary nature of the Committee of Management role is often unseen and unappreciated. It involves constant multi-tasking and juggling with members paid mahi and other whānau commitments.

The evolving structure of Muriwhenua Incorporation places increasing demands on committee members. Ngā mihi maioha ki a Johanna, koutou ko Kimiora, ko Marg - we wish you well.

Due to whānau commitments, we also farewelled Wiremu Smith, although a committee member for a short while, Wiremu brought a calming presence, knowledge of the legal system and tikanga laden contribution to the Committee. Ngā mihi maioha ki a koe Wiremu.

In May 2025 the Committee appointed a Co-Chair as part of our succession plan, to ensure the retention of 'institutional' knowledge and best practice. Nassah Rolleston-Steed who many may know as the mokpuna of Tāreta (Dolly) (Neho) and John Brown was voted as our Co-Chair.

*Tēnā koutou katoa. Oku mihi mahana atu kia koutou nga whanau whanui o Muriwhenua.*

This past twelve months transpired fast. It's been a steep learning curve. Understanding the intricacies of different parts of the incorporation's business, remaining agile to continual challenges while ensuring strategic decision making to protect our taonga resources.

On behalf of the Committee of Management I want to acknowledge Marama for her 11-years contribution to Muriwhenua Incorporation. Working alongside Marama I have gained an appreciation of the daily demands and responsibilities towards shareholders. I recognise its challenging to sustain ongoing commitment, leadership and energy.

E mihi mahana kia koe e Marama. I also want to acknowledge Allen Norman for his contribution and wish him well in his pursuit for re-election.

For Muriwhenua Inc the change in government resulted in the eventual withdrawal of funding committed towards the Te Hapua papakainga project. That project would have delivered 140 climate change resilient affordable homes and LTO sites. The Committee of Management recognises LTOs is a pressing issue and acknowledges the frustrations expressed by many shareholders. Although disappointing, the Committee is pursuing an alternative pathway forward for LTOs. The recent announcement of the Flexi Fund for housing has re-energised the first stage of the earlier papakainga project. We are currently developing an application to the Housing Flexi Fund for 20 Social Houses on LTO sites.

As this report lays out, other opportunities have come through the change in government. Ministerial support has been instrumental in forging an MoU with Moana NZ and funding for a water treatment plant to realise the potential of the water bore that has been sitting idle for the past year. Again, I acknowledge Marama's perseverance with the various ministries and government institutions. This has been the pivotal and a common denominator in all these initiatives.

We also warmly welcome, Krystal - Rose Taaffe, as our newly appointed Office Administrator. Krystal brings a wealth of knowledge and expertise to this role.

**OFFICE ADMINSTRATOR**  
KRYSTAL-ROSE TAAFFE

*I TE TAHA O TOKU PĀPĀ HE URI  
AHAU NŌ TE HIKU Ō TE IKA.*

*I TE TAHA O TŌKU MĀMĀ, HE  
MOKOPUNA AHAU NŌ TE  
TAIRAWHITI*

**I'M A MUM TO FIVE TAMARIKI  
AND THREE MOKOPUNA. I  
LIVE IN WAIPAPAKAURI.**

**BY PREVIOUS ROLE WAS  
ENVIRONMENTAL CO-  
ORDINATOR FOR NGĀTI KAHU  
AND ALSO PROJECT MANAGER  
FOR CRITICAL HOUSE REPAIRS  
PROJECT FUNDED BY TE PUNI  
KOKIRI AND DELIVERED BY  
NGĀTI KAHU**



At times it has been a challenging past year, with a number of funding withdrawals, navigating reprioritised government policies and priorities, weather events as well as global financial markets impacting our forecast income streams.

We have also enjoyed the tangible success of many years of commitment from past and current *Committee of Management* members as we continue to progress towards realising our “*Jobs, Water, Homes*” priorities.

We have managed to retain a ‘steady waka’ financially’, however it has required careful navigation and increased input, time and energy from Committee members to balance the above with shareholder expectations.

AGMs are an opportunity for shareholders and Whānau Trust Beneficiaries to engage with the Committee of Management, hear of the progress since the last AGM, plans for the upcoming year, and ask questions for clarity and accountability.

Increasingly non shareholders are consuming the time of shareholders at our AGMs.

This year there will be a Registration Desk on arrival, which will serve as an opportunity to check and update contact details, record Registered Shareholder engagement and the required quorum.

Please bring your Election Services pack which will include your Shareholder Number.

E te whānau we do try our best, we do not always meet everyone’s expectations, however with very limited resources human, physical and financial, we remain focussed on our *Strategic Priorities and Vision*.

It is at these times we feel the aroha, kaha and tautoko of our tūpuna the most.



After 11.5 years on the Committee of Management, I am not seeking renomination at our upcoming AGM. It has been an honour to serve during this time and I know I leave the current Committee of Management in good hands, with several projects including our 'Jobs, Water, Housing' current successes, to progress. I also pay tribute to the members of past committees and as always our 'Land Savers', who set the foundation on 4 March 1965, on which we are able to build.

It is mokopuna time, another honour I look forward to.

Noho ora mai, nā, Marama Pohatu (Rapata Hoterene)

Nga mihi nui

A handwritten signature in blue ink on a light blue background. The signature appears to be 'M P H' followed by a flourish.A handwritten signature in black ink, consisting of several overlapping loops and a long horizontal stroke.

**MARAMA POHATU AND NASSAH ROLLESTON-STEED**  
MURIWHENUA INCORPORATION CO-CHAIRS

# Ngā Ngāhere o Muriwhenua Tika Chair's Report

## Chair's Report

Ngā Ngāhere o Muriwhenua Tika is the commercial forestry arm within the Muriwhenua Incorporation 'group'. It is fully owned by Te Upoko Pūriti Rawa Asset Holdings Limited, which is a subsidiary of Muriwhenua Incorporation. The forest is a long-term asset for our people, and our responsibility as Board Directors is to ensure it is managed carefully, sustainably, and in a way that protects both the whenua and the value it generates for future generations.

This year has been one of strengthening governance, improving oversight, and ensuring we have the right systems in place to manage both opportunity and risk.

## Market Conditions & Pricing Strategy

The export log market has remained volatile over the past year, with pricing moving up and down due to offshore demand, freight costs, and wider economic conditions.

In light of this, the Board revisited the pricing model used for export logs. After reviewing the data and market conditions, we moved toward fixed export pricing arrangements. This approach provides greater revenue certainty and better protection from sudden market downturns.

Since making this adjustment, stumpage performance has shown improved stability compared to the previous rolling average model. This gives us stronger confidence in planning and reduces unnecessary financial risk.

Our focus is not just on chasing the highest price, but on protecting long-term returns for whānau. Te Hāpua Forest is widely regarded as one of the more complex forests to operate in Aotearoa, given its location, terrain, infrastructure, and transport distances. That reality makes disciplined pricing decisions, careful cost management, and strong governance oversight even more important. Our approach is grounded in stability and stewardship, while protecting value, managing risk wisely, and ensuring the forest continues to deliver for our people over the long term.

## Financial Performance & Investment

Detailed financial results are included in the wider Muriwhenua Incorporation Financial Report. However, from an operational perspective, there are some positive themes specifically worth noting for Ngā Ngāhere o Muriwhenua Tika.

The combination of improved pricing discipline and strengthened oversight has supported year-on-year operational improvement. More importantly, it has allowed us to reinvest into the forest in the right areas.

During the year, focus has included:

- Silviculture and forest maintenance programmes
- Roading and access improvements to support safe and efficient harvesting
- Strengthening Health and Safety systems
- Environmental monitoring and compliance oversight; and

- Improved reporting and governance visibility.

These investments are about looking after the asset properly, not just harvesting it.

The Board remains focused on disciplined cost management while ensuring the forest remains productive, safe, and sustainable.

## **Operational Oversight & Governance**

When additional Board Directors joined the Ngā Ngahere o Muriwhenua Tika Board in May 2025, we undertook a structured review of operations, financial oversight, pricing strategy, compliance systems, and reporting processes.

Reporting has since been strengthened to give clearer visibility of harvest volumes, contractor management, and operational performance. Independent forestry and environmental oversight continue to support on-site monitoring.

Overall, the Board is confident that management and oversight has improved during the year and that reporting transparency to Directors is stronger than it has been previously.

## **Health & Safety**

Health and safety remains a core priority.

A comprehensive review of our Health and Safety systems was completed during the year. While foundational systems were already in place, opportunities to strengthen processes, documentation, oversight, and contractor risk management were identified and have been implemented.

During this period, a WorkSafe Improvement Notice was received. The matter was addressed promptly, required actions were completed within timeframe, and the notice has since been formally closed.

This process strengthened our internal systems and reinforced our responsibilities as Directors. Health and safety continues to be a standing focus of governance oversight.

## **Whenua Stewardship & Whānau Communication**

Caring for the whenua is central to our responsibility as kaitiaki.

During the year, controlled slash burning was undertaken as part of harvest management. The burn was operationally successful and helped reduce the risk of slash migrating into downstream waterways.

However, we acknowledge that smoke impacts caused concern for some of the whānau and community.

In response, strengthened communication protocols have now been put in place for any future forestry-related fire permits. These include:

- Formal notification to Ngā Ngahere Directors when applying for permits
- Advance notice to local Fire and Emergency representatives
- Communication through Te Hapua Hau Kainga community channels before lighting

These steps ensure better advance warning, clearer communication, and stronger landowner oversight going forward. Environmental protection and respectful engagement with our community go hand in hand.

### **Environmental & Regulatory Compliance**

A Northland Regional Council inspection in June 2025 confirmed that harvesting operations were compliant with resource consent conditions, with no corrective actions required.

This provides reassurance that environmental obligations are being met while maintaining productive operations.

### **Forestry Management Review**

During the review period, the Board considered an alternative forest management proposal. After careful due diligence and assessment, we resolved to continue with the current operational structure.

This decision reflects confidence in current operations and the strategic direction of the forest, while recognising the importance of continuous improvement within the existing framework.

As part of this process, the Board also acknowledged the need to consider longer-term capability development and succession planning within the forestry operation. Building depth of knowledge, strengthening governance oversight, and ensuring future leadership continuity remain important priorities to support the sustainability of the forest over time.

### **Looking Ahead**

The forest is more than a commercial operation, it is part of our whenua and our legacy. Markets will continue to rise and fall. That is the nature of forestry. What does not change is our responsibility to govern carefully, manage risk wisely, protect the environment, and look after this asset for the generations who come after us.

With strengthened reporting systems, a clearer pricing strategy, confirmed compliance, and improved governance oversight, the Board believes Ngā Ngahere o Muriwhenua Tika is moving in the right direction and is being managed responsibly on behalf of our whānau. We recognise there is always things to do better, and that commitment to continuous improvement will remain a priority.

Nga mihi



**BRAD NORMAN, CHAIRPERSON**  
NGĀ NGAHERE O MURIWHENUA TIKA

***On behalf of the Board of Directors:***

Brad Norman - Chairperson  
Allan Wells - Director  
Des Minehan - Director

# Muriwhenua Tika Charitable Trust Chair's Report

Muriwhenua Tika Charitable Trust (MTCT) was established to assist advancing the independence and security of all those who whakapapa to or live in the rohe of Muriwhenua through a range of charitable initiatives and activities.

The Trust deed defines Muriwhenua as the iwi group comprising Ngāti Kurī, Ngāi Takoto, Te Pātu, Ngāti Kahu, Te Aupōuri and Te Rarawa.

Under Clause 4.3 of the Trust Deed its objectives are:

To receive, hold, manage and administer the Trust Fund for every Charitable Purpose benefiting all those who whakapapa to Muriwhenua or live in the Rohe whether it relates to the relief of poverty, the advancement of education, cultural, health and social services or any other matter beneficial to the community of Muriwhenua and its Members to;

1. Provide support and assistance to the Members in respect of education and training, housing, health care, age care as well their mental, emotional, physical and cultural wellbeing;
2. Carry out such activities which promote literacy and education within the community including to make education and scholarship grants to Members;
3. Promote and support all aspects of Muriwhenua tikanga and history for the social and cultural benefit of the Members of Muriwhenua; and
4. Carry out such other Charitable Purposes within New Zealand as the Trustees determine from time to time

The Trust's current Trustees are Nassah Rolleston-Steed, Brad Norman, Renata Kahuroa, Marama Pohatu and Wiremu Smith. I want to acknowledge former Trustees Marg Taurere and Kimiora Brown who were replaced by incoming Committee members Wiremu Smith and Brad Norman.

## **Community Resilience Programme – Te Hapua Marae**

In November 2025 the Trust was successful in applying for \$63,000 funding on behalf of Te Hiku o Te Ika marae, Te Hapua for a solar energy project. The application was made through Northland Regional Councils Flood Resilience team's 35 Marae Project.

The original application was initially declined in June. The reason was because Te Hiku o Te Ika marae is situated in a tsunami and coastal inundation susceptible area. However, the application was made on the basis a modular unit would be installed and later relocated uphill to the new marae when its development is completed.

Further discussions ensued with the funding project team to clarify those aspects of the application. The application was later approved in November following further dialogue with Northland Regional Council's funding project team. A key part of the application's eventual success was due to members of Te Hapua community's FENZ successfully completing a Civil Defence Centre programme for Te Hapua.

The Marae energy resilience proposal involves:

- 20.4 kWh battery storage to provide marae back up during power outages;
- Marae energy independence – reduce marae power bills; and
- A relocatable 16.72kW (total power rating 17.6kW) solar energy system, capable of operating off the grid.



#### Solar Panel Location

The solar panels will be installed on the largest roof surface, connected to two single phase Deye 8kW inverters and 20kWh battery storage. The inverters and batteries will be housed in a shed at the rear of the building.

The application has been passed onto the Marae Committee to liaise with the funder and the chosen provider to get the system up and running.

## Community Needs Assessment Project

Trust members have made a strategic decision to seek funding for a Community Needs Assessment research project. The community needs assessment project aims to identify and prioritise the most pressing housing, education, and health needs of the Muriwhenua community. The research will inform future planning and prioritise strategic planning activities for housing, health and educational needs for the Muriwhenua community.

The research will use a range of inclusive social research methods, the assessment will engage a broad cross-section of Muriwhenua whānau—across all age groups and the broader rohe—to ensure findings accurately reflect the realities of Muriwhenua. A key component will include spatial planning analysis and gathering whānau perspectives on current Muriwhenua Incorporation strategic priorities, providing a foundation for targeted, community-led solutions.

A specific philanthropic family trust has been identified as a potential funder for this project. At the time investigations were made to the Trust its 2025 funds had been fully allocated and we are awaiting confirmation when the 2026 funding round opens. MTCT will be seeking funding through Te Pou Maori which supports tangata whenua aspirations prioritising Maori success, intergenerational leadership, innovation and collective action.

To increase chances of successful applications from organisations that provide funding to charitable trusts like MTCT they require evidence of the needs of their constituent communities. A robust and well-designed community needs assessment is seen as the first step in providing the foundation for future funding requests to other funding organisations.

Other potential funding options were investigated including through Foundation North and TPK but these applications were unsuccessful.

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Other potential funding options were investigated including through Foundation North and TPK but these applications were unsuccessful.

Ngā mihi



**NASSAH ROLLESTON-STEED**  
MURIWHENUA TIKA CHARITABLE TRUST CHAIR

# Muriwhenua Incorporation 2024 AGM Minutes



## Annual General Meeting 2024

Houhora Fishing Club

**Moemiti:** Henare Aperehama

**Mihi:** Jerry Brown CoM member, Marama Pohatu (Chair)

**Committee of Management:** Kimiora Brown, Marama Pohatu (Chair), Jerry Brown, Margaret Taurere

**Absent:** Allen Norman, Johanna Maaka

**Present:**

Nassah Rolleston-Steed, Margaret Taurere, Annita Bruce, Mary Alice Olliver, Murray Dickson, Aroha Meikle, Piata Rapata-Hanning, Nellie Norman, Carolyn Wilson, Marcus Norman, Debbie Clark, Andre Norman, Lance Norman, Patsy Wells-Bryers, Joy Sione, Rhonda Le Lievre, Fern Walton, Joan Dangen, Clayton Wiki, Deborah Brown, Wiremu Brown, Aperira Nanai, Tare Passi, Karyn Tattersall, Rose Raharuhi-Spicer, Wiremu Smith, Elizabeth Taka, Eliza Waenga, Joanne Neho, Robyn Norman, Sandra Norman, Hine Le Lievre, Lillian Karaka, Karen Karaka, Henare Aperahama, Michael Glasgow, Te Huia Cooper, Mita Cooper, Tom Palmer, Ngaire Wiki, Rozita Leoni, Elizabeth Takau, Netana Takau, Piki Ayerst - Brown, Jonda Subritzky

**Obituaries:**

Wayne Brown, Bruce Ngauma, Jimmy Norman, Jane lotua (Marsh), Helena Rewi, George Neho, Waitai Neho, Gail Shepherd, Paul Burkhardt, Don Bellingham, Millie Neho, David lotua, June (Bobby) Nilsson, Pirihiara (Priscilla) Henry (Pene), Winiata Brown, Dr David Taylor, Audrey Davison, Kitty Wikaira (Roberts), Rita Carey (Subritzky)

**Apologies:**

Audrey Cook, Denis Cook, John Cook, Graeme Neho, John Brown, Valerie Marama Brown, Margaret Marsh, Mereana Rapata - Hanning, Awhina Meikle, Kare Rapata Leathem, Te Mutunga Pohatu, Waimirirangi Pohatu, Whitney Holmes, Edward Yates Creelman, Ray McGregor Whānau Trust, Rawhiti Anania, Chad Paraone, Paraone O Tangoake Whānau Trust, Robert Robson

**Apologies:** Motion: To accept apologies

Moved: **Rhonda Le Lievre** Seconded: **Huia Cooper** Carried

**Quorum:** Confirmed (per constitution) Yes  
(Held in accordance with the Māori Incorporations Act 1993)

**Confirmation of Previous AGM Minutes**

Motion: That the minutes of the AGM held on 28<sup>th</sup> October 2023 be confirmed as a true and accurate record.

Moved: **Murray Dickson** Seconded: **Huia Cooper** Carried



## Annual General Meeting 2024

Houhora Fishing Club

### Annual Chairperson Report

*Motion: That the Annual Chairperson's Report 2024/2025 be adopted*

*Moved: Piata Rapata-Hanning Seconded: Murray Dickson Carried*

### Report Key Points:

The Chair provided an overview of Muriwhenua Incorporation lands, administration matters, vision/purpose and strategic priorities. Of note the Incorporation had reached its 60th Anniversary 4th March 2025. Priorities and themes remain consistent with those of previous Committees of Management in recent years. Through funding received from Te Puni Kokiri the Committee of Management received governance uplift training from GHA Accountants and Management Consultants. GHA advice and training is an important component to ongoing efforts to upskill governance and provide strategic advice on most efficient structuring of entities, medium-long term investment strategies, management of natural and physical resources and risk management. It was noted that the training culminated in the completion of a Strategic Investment Policy and Objectives Plan in December 2024.

During the presentation there were continued interruptions from Sandra Norman suggesting the Chair cease her kōrero and move on to Forestry.

### Annual Report discussion:

**Jenny Le Lievre:** Congratulations on the mahi and the upskilling in governance.

**Rhonda le Lievre :** Locked out of their marine lease, due to threat of disease and caulerpa invasion. Seeking assistance and support, recognise tio are a taonga.

**Deb Clarke :** Emphasised the need for the Committee of Management to work with other entities and government organisations.

**Kimiora Brown:** Tohoraha. Mihi to 4th generation for their mahi, Rob Neho and forestry team for their support. It was a difficult location. Grateful to all that help uphold the practices and respect for Ngamaru.

Saturday 15<sup>th</sup> March 2025



## Annual General Meeting 2024

### Houhora Fishing Club

**Jerry Brown** shared the Water Bore progress. The Production Bore was established with equipment in place. As a non drinking water provider we are required to have a Filtration System and Water Plan. Currently seeking funding to achieve.

**Rose Raharuhi** advised she had been and tasted the water and it was 'disgusting' The Chair replied that it was not yet declared fit for human consumption.

It was also mentioned security was required at the site.

**Kimiora Brown** shared the Toharaha washing ashore and gave a mihi to the 4th Generation for their mahi as well as Rob Neho and The Forestry team - it was a difficult location and collaboration was evidenced. Practices and respect was afforded to Ngamaru.

### Forestry Ngā Ngahere o Muriwhenua Tika

**Eliza Waenga**, Forestry Manager, was present to speak to the forestry report which covered time in the role, compliance issues with Northland Regional Council, reducing harvesting crews, market sales, supplier relationships and health and safety issues.

### Discussion:

**Piki Ayerst - Brown:** Pātai are we making money?

**The Chair:** Some months are better than others, logs are sold on a floating rate and harvested.

**Tom Palmer:** Questioning around the structure and Des, his role and authority. The firing of Ken etc. Keeps pushing and speaking of Ken's work history and experience from Ngati Hine.

**Eliza Waenga:** I can only talk about what I know and what has happened since I've been here.

**Tom Palmer:** It's supposed to be about the haukainga, need to listen and share. Keeps forcing the issue. You're not being transparent. Increasingly irate and not asking questions. Accused Des and Marama of being dodgy. Concerned contractors not being respected.

General accusations from across the floor, disruption occurred as shareholders voiced their opinions.

Several aggressive interruptions from Sandra Norman, repeating her accusation that the Chair was over friendly with Des Minehan and of 'dodgy' behaviour.

The Chair asked for calm which was ignored.

Saturday 15<sup>th</sup> March 2025



## Annual General Meeting 2024

### Houhora Fishing Club

The Chair then called a break for 10 minutes while she left the meeting, returning after speaking with the Venue Management, advising the attendees of the venue's Disruptive Behaviour Policy - Police are to be called.

The Chair requested Sandra Norman leave the meeting due to disruptive behaviour. The request was unsuccessful despite other CoM members also requesting Sandra leave.

The meeting continued with further disruptive comments and interruptions although lesser in occurrence.

**Denise Woollen** a non shareholder, which was not recognised at the time, reading from a non tabled document queried TUPR Director status and the appointment of Daron Turner as well as requesting if she could be a Director.

### Te Taiao

Muriwhenua Incorporation applied to Northland Regional Council's (NRC) Environmental Monitoring Fund seeking to develop a Freshwater Vision and Strategy and monitoring plan. Seek better baseline understanding of water quality generally, to monitor forestry compliance issues including sedimentation and slash impacts and any impacts of domestic wastewater treatment and disposal discharges. The guidance and support of Troy Brockbank (BECA Consultants) and April Nordstrom (Northland Regional Council) was acknowledged.

### Ngā Whenua Rāhui

Simon and Dan Job (Suseco Worx) contractors implementing an agreement to manage our Kawenata. An Operational and Management Plan was developed and a back log of checks and replacement of traps completed. Fallen trees, pigs, cattle and horses continue to impact the pest control goal to better protect the unique and rare biodiversity within the Kawenata.

### Parengarenga Harbour Access Restrictions

Collaboration between Te Hapua hau kainga and Te Hiku o te Ika Marae to restrict boat access to reduce threat of Caulerpa invasion.

**Tourism**

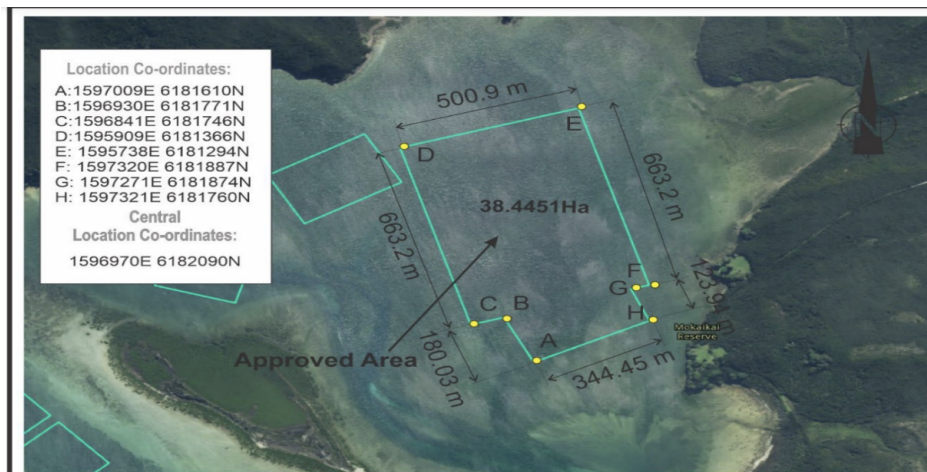
Ngā Rawa Tūrihi - Waitiki Complex:

In December 2024 a Feasibility Study was completed by GHA Management Consultants with funding from Northland Inc. The Committee are currently exploring potential connections into the wider Far North tourism network, to ensure we best leverage any investment into Waitiki Landing. The Committee were happy that the Ngāti Kurī Facilities Team were able to manage the accommodation space from November 2023 to date.

Calls for Expressions of Interest for the leasing of the shop, and restaurant were unsuccessful.

**Aquaculture Ngā Rawa Moana:**

With GHA advice and Te Puni Kokiri funding Muriwhenua Inc was able to source funding and technical specialist expertise to renew the 38-hectare Coastal Permit for another 25 years. Currently exploring opportunities with several entities to create both local employment and a reliable income stream in the sector.



**Muriwhenua Tika Charitable Trust**

Introduced Nassah Rolleston-Steed, Chairperson of Muriwhenua Tika Charitable Trust. Advised to date focus has been on establishing Trust as a legal entity, IRD status and Banking partner. Focus for next year would be on seeking funding opportunities and a strategy for how to best position the Trust to improve its chances of establishing initial funding success.

**Financial Statements**

The Chair advised the draft financial records had been provided by PKF Accountants however the Actuals were not currently available and would be sent in the upcoming weeks.



## Annual General Meeting 2024

Houhora Fishing Club

**Deb Clarke** queried the non availability given the later AGM date.

### General Business:

There was a call for improved hau kainga communication and engagement from the CoM.

The Chair advised the CoM agreed and hoped with a full committee membership that availability of members would improve.

### Voting Outcome:

On receipt of the advice of the results by email, the Chair invited Piki Ayerst - Brown to share the results.

The Chair declared the successful nominees were:

- Bradley Norman
- Nassah Rolleston - Steed
- Wiremu Smith; and
- Allan Wells.

Unsuccessful nominees Kimiora Brown and Margaret Taurere thanked the attendees and committee with a brief mihi and kōrero.

Successful nominees Nassah and Wiremu gave a mihi and introductory kōrero.

Bradley and Allan were not in attendance.

**The Chair** welcomed the successful nominees and thanked all who had accepted nomination

**Sandra Norman** offered an apology for her behaviour, which was accepted by the Chair with acknowledgement of the cause of the dissatisfaction and a request for restraint, particularly with tamariki, pēpi and a number of first time attendees present.

**Closing whakamoemiti:** Henare Abraham

**Meeting finished:** 1.14 pm

Lunch was provided

Saturday 15<sup>th</sup> March 2025

# Kawenata with Ngā Whenua Rāhui



Dan Job, our Operations Manager, advises that the number of rats and mice caught over recent months are concerning. At the last trap check over 50% of traps had rodents in them.

One of the positives of note is the number of birds being seen and heard.

Tui and Kukupā particularly, sightings and birdsong are becoming more common.

Some cons are that pig numbers remain high, breaking traps, trap housings, destroying wahi tapu areas and generally having a negative effect on the bush.

Cattle and horse numbers are also increasing, however it is difficult to decide if they are more visible due to nearby logging operations, or there is an actual increase

Horses remain present on the inside of the fencing at Maunga Piko however fence repairs as part of this year's budget, are planned to relocate them.

The mahi to protect our Pupukōrari, with the intent of trapping more rats and possums in our Kawenata areas of Maunga Piko and Te Huka, continues.

# Licence to Occupy Review

## EXECUTIVE SUMMARY

Balancing the increasing number of new Licence to Occupy (LTO) applications being received and the lack of timely progress with existing LTO applications, it was appropriate to review the entire LTO process. The LTO process from '*lodging of applications*' to '*noting*' was scheduled from November 2025.

A significant number of variations to LTO eligibility and criteria have existed since the Incorporation's inception, across Committees of Management (CoM) which has resulted in confusion, dissatisfaction and ultimately in some instances, applications to the Māori Land Court, which have often, found in favor of the applicant.

With the number of LTO applications being received by approximately 50% over the past 3 years, the lack of a) available CoM members as well as b) a dedicated staff role, resulted in a 'pause' being implemented as a Spatial Planning exercise was completed.

The purpose of this review is to respond to LTO demand, as well as considering other land use opportunities for the whenua, including for economic development purposes.

It is clear from:

- a. the number of outstanding LTO applications lodged
- b. the lack of progress with requirements from those LTOs approved 'in principle'
- c. unapproved occupations; and
- d. abandoned sites

that a rethink of the systems, policies and practices that the CoM implements is required, to ensure shareholders are successful in their desire to occupy the whenua, by meeting requirements, balanced with other whenua development opportunities, including that of economic benefit.

Unapproved occupations result in actual applicants, questioning the need to follow the application process and without a prompt response from the CoM, sets a precedence for applicants to reference or, of more concern, repeat. Reliable spatial planning is interrupted when a structure suddenly appears.

An integral component of future planning is ensuring resilience to the effects of climate change response and natural hazards.

Te Hapua is a vulnerable seaside community, which has existed as the most Northern residential Hau Kainga for generations. Te Hapua is vulnerable to climate change effects namely sea level rise, coastal surge and inundation, coastal erosion, rising ground water levels influenced by changes to the salt water intrusion membrane.

There is a lack of coordinated, available site plans for housing, which evidence considerations such as:

- Infrastructure
- Reticulation
- Water Sources
- Climate Change Awareness and Planning
- Resource Consent regulations
- Intergenerational living preferences
- Access to amenities including health social and educational
- Food gathering site proximity; and
- Cultural preferences

A long term plan requires the voice of all stakeholders, including shareholders, sector and professional advice as well as consistent progress and implementation.

In the event of the parties inability to reach agreement, the CoM is able to make the final decision under its *Te Ture Whenua Māori Land Act 1993* responsibilities or, the current reality will remain.

The possibility of changes in the CoM composition, due to Te Ture Whenua Regulations which require a rotation of individual members on a 3 year basis, can result in a lack of consistency and implementation of previously agreed LTO related decisions.

The CoM recognises the urgency of this kaupapa and has therefore authorised this report to include:

- a. A review of relevant background documents and Māori Land Court decisions
- b. A review of all current LTO criteria , policy, procedures and templates
- c. Preparing an LTO register with all current non-noted applications specifying criteria met and not met (where relevant)
- d. A list of applications due for Noting with Māori Land Court
- e. Draft recommendations for CoM and shareholder review, to efficiently and effectively address current and future potential LTO applications; and
- f. A Final Report based on the analysis of the feedback received in b) above.

# Kapowairua Kumara Gardens Reinstatement

The contract with the Ministry for Primary Industries (MPI) through the Māori Agribusiness Horticultural Project was successfully completed. A suitable wai source was identified and a water take resource consent granted, both for irrigation purposes from Waitanoni Stream. The Northland Regional Council water-take consent will expire on 30 November 2060.

We are currently investigating a suitable wai storage facility.

The next step is a wānanga, to discuss the exact garden site location, identify whānau interested in re-establishing kumara gardens and how those arrangements would work in practice. Many whānau have shared memories of events, tūpuna and related naming decisions, during the seasonal kumara gardens at Kapowairua.



# Carbon Monitoring Reporting

*Interpine Innovation* is contracted by the *Ministry for Environment* to establish Carbon Monitoring plots across *Āotearoa*. In 2025 approximately 140 plots were re-measured as part of the Government's *Greenhouse Gas Inventory*. *Te Hapua Forest* was last measured in 2020 and the re-measurement occurred in June 2025.



Photo credit: Nigel Searles, MfE

## Planted Monitoring Cycle

### Why is this important?

Our forests are key to offsetting our emissions as a country. Nearly 30 per cent of our national greenhouse gas emissions in 2017 were offset by forest growth. It is important we get an accurate understanding of carbon changes in commercial forests.

The results analysis is carried out by the *Ministry for the Environment* and had not been published at the time of preparing this report.

# Hau Kainga Wai: Water Bore

After having been initially approved for funding to meet compliance as a Taumata Arowai Drinking Water Supplier, the national fund was disestablished. As a result of seeking alternative support we were successful with obtaining funding from Te Puni Kōkiri in late 2025.

The delivery of the Filtration System equipment and development of the related Water Plan are currently in progress. A setback in the supplier's workforce availability, has delayed the completion until the end of April 2026.

When operational, an employment opportunity will be created, as we require a dedicated role to manage the allocation and tracking of the water take, to meet Northland Regional Council Resource Consent requirements. As advised previously, the wai will be available in the first instance, to Te Hapua Hau Kainga and Te Hiku o Te Ika Marae at no cost.



## Wai Monitoring Northland Regional Council Funding

Monitoring Equipment has now been purchased with this funding. Next steps are to hold wānanga to discuss which locations we will monitor, to inform the related vision along with gathering interest from whānau wanting to be involved, when the monitoring commences.

Wai Monitoring is the initial step towards a wider informed Environmental Management Plan.



### ***Wānanga held in marae across the Muriwhenua rohe***

**Purpose:** to inform the whanau of the kaupapa, and support them to participate in sharing mātauranga.

**Activities:** Highlight the wai in the rohe that are important, their ingoa, history, significance, current and future use for the rohe and whanau.

Sites for monitoring across the rohe.

Learn about the atua and how they relate to the taiao, tohu specific to the iwi that weave Muriwhenua together.

**Outcome:** The mātauranga collected at the wānanga will inform the vision, outcomes and issues for the environmental management wai Māori chapter.



### ***Wai Māori Monitoring Training***

**Purpose:** Building capability and capacity with whanau to be able to confidently undertake water quality monitoring and tohu wai Māori assessments.

**Activities:** Learn how to calibrate and use a YSI water meter.

Learn how to use a stream health monitoring assessment kit.

Modify and learn how to do a tohu wai Māori assessment.



# Memorandum of Understanding with Moana NZ

With the renewal of our Coastal Permit area in Pārengarenga Harbour until 2050, to ensure we reach the potential for both employment opportunities as well as economic benefits, the Committee has signed a Memorandum of Understanding with Moana NZ to:

- Redevelop and collaboratively re-establish the productivity of the Tio Farm over time.
- Share knowledge resources and expertise for mutual benefit; and
- Promote local economic development opportunities and community engagement, particularly between Moana NZ as an iwi owned seafood operation and MI owners.

The above objectives align with our Vision and Purpose:

*"Enhance the aspirations of the Muriwhenua Incorporation shareholders past, present and future by creating development opportunities with cultural, economic, environmental and social outcomes".*



Photo credit: Moana NZ

# Website Launch

We are working with Website Angels to create a Digital Platform which will:

- Improve shareholder communication
- Centralise information across MI entities
- Provide a secure login for Individual Shareholders to access for example:
  - Licence to Occupy Information
  - Share Register Data
  - Contact Details
  - Any personalised records MI holds
- Encourage shareholder engagement and feedback
- Promote and support MI Identity, Branding and Values

The anticipated Launch Date coincides with our AGM on 28 March 2026.



## Murimotu 2

A resolution was passed at the 2016 Muriwhenua Incorporation AGM to pursue amalgamating Murimotu 2 back into the Incorporation's land asset base. The Committee continues to pursue a final decision through the Māori Land Court (MLC) regarding the original intent of the return of this whenua, from the NZ Insurance Company. This is a complex matter that has involved a significant amount of research, time, advice and preparation.

We acknowledge the long-held views and beliefs of all whānau involved, however as agreed, a MLC decision will provide closure to a long debated kaupapa.

# Sea Spurge Scoping Collaboration with Te Haumihi

Muriwhenua Incorporation was approached by Northland Regional Council and Te Haumihi to approve access to Takapaukura to check for this invasive Sea Spurge weed. Sea Spurge has been discovered earlier at Kapowairua and a population has been established at Mitimiti. Carried by sea current from Australia, Sea Spurge is able to establish and thrive very quickly and has the potential to cause blindness if the sap is rubbed in the eyes. MI was pleased to collaborate and hope to continue the relationship. Feedback advised there was no evidence of this invasive pest and we are thankful for the action above to protect our precious indigenous flora.

## Shenstone Forest

Ensuring we are able to meet our financial responsibilities and eventually our *Muriwhenua Tika Charitable Trust* Vision, *Te Upoko Pūriiti Rawa*, our Asset Holding company, has resolved to offer Shenstone Forest as our only block of General Land, for sale. Our preference was to retain a local iwi/hapu/whānau owner, however this has to date, been unsuccessful and we now move towards the Open Market. A successful sale will remove all MI entities debt, including the loan to purchase our Te Hapua forest trees. It will also increase our financial decision making options.



## Waitiki Landing Complex

Operating as the Regional Tourism Organisation and central government's Regional Business Partner Network, as well as a range of initiatives designed to deliver economic and social benefits across the region - Northland Inc and MI have renewed our conversation related to the redevelopment of Waitiki Complex as a strategic asset. Building on the Feasibility Report prepared by GHA in November 2024, we are discussing advice to move to a Business Case. This will allow us to explore investment opportunities to be able to respond to the feedback and requests received from kuia, kaumātua, locals and the Tourism sector communities, since pre Covid, to return Waitiki to its 'former glory' as a Tourist Hub, offering training and employment opportunities at a more accessible location.

## Feasibility Study: Waitiki Landing

Prepared by GHA  
Noema 2024



# Share Register

The current share register is dated 16 December 2019.

The Māori Land Court has determined share register reconciliation is required before the Te Mingi Block and owners can be added to the Incorporation and before Pakohu 2B2AJ can be removed from the Incorporation. The Incorporation has completed this and is awaiting orders from the Court to progress this further.

Until the MLC order has been issued, the Incorporation utilises the 2019 share register.

All share entitlement and weighting is based on the 2019 share register – until otherwise ordered by the Court.

The Incorporation continues to press the MLC for progress on the above and the MLC has noted the delay is at their end.

Currently any amendments received to the Share Register, through approved Share Transfers or MLC Succession, since the submission to MLC, are noted separately and will be added to the Share Register when approved.

A copy of the Share Register both the MLC submitted version as well as actions received afterwards, will be available for viewing by Registered Shareholders at our AGM.

# Housing Flexi Fund

Feasibility and Infrastructure requirements were completed in 2024 for 20 Social Housing units in Te Hapua. We were in resource consent lodgement discussions with Far North District Council when funding was withdrawn due to the incoming government's reprioritisation of funding.

With the recently announced Housing Flexi Fund prioritising the Far North, MI has renewed kōrero with Ministry for Housing and Urban Development (HUD) officials. We are hopeful to be in a 'shovel ready' position to submit an application for the above build.

Please note that information originally provided from whānau, to our call for Expressions of Interest in 2022, will be included during the process.

We are pleased to have been invited to participate in Te Tai Tokerau Whai Kainga Steering Group as a provider with an initial attendance in December 2025.

Our original application in 2023 for the staged Te Piringa Papakainga Housing Development for the remaining 140 houses, remains part of short-medium term focus pending a successful outcome of our application for an initial 20 Social Housing homes.

## Far North District Council Rates

This is an ongoing dialogue to ensure a fair and equitable rating outcome for MI whenua blocks.

To date MI has been invoiced, and historically paid, for several blocks including our Ngā Whenua Rāhui Kawenata and unoccupied whenua, which are exempt from rates.

The initial Rebate/Remission approach was made in 2008 by Kahuipani Petera, as the Incorporation Secretary, with follow ups in 2018 and 2022 respectively. Although an arduous task, it has clarified the process including the formula used to calculate MI rates, which we believe to be incorrect.

LTO fees which include a rates component, are paused while we negotiate an agreed outcome and withhold rates payments, until the agreed outcome above.

## Bellinghams Quarry

With the current Department of Conservation owned and Bellingham's managed quarry, in Te Hapua Road running low on rock, MI is exploring options to partner with Bellinghams to identify and access areas with low occurrence of overburden and suitable hard rock under MI whenua.

Recognising any impacts on our taiāo is a priority and currently we have encountered minimal to no concerns in areas of potential interest.

A successful outcome further aligns with the employment opportunities and economic benefits contained in our Vision and Purpose.

## Access through Te Hapua Forest

Over the past year the ongoing issues with the Gate Access have heightened, with regular non approved access including more recently an increasing number of tourists being found on the whenua.

The main issues remain as Health and Safety as well as Public Liability Responsibilities, within our operational forest.

The Co Chairs will lead the conversation to address the ongoing concern, engaging with interested parties and stakeholders for an enduring solution.

It was with a downhearted response we received advice that Inland Revenue has applied for the liquidation of Sand Safaris Ltd.

As a 25% shareholder, MI is not a preferred creditor and we have been advised that we have all but lost our original investment of \$750,000.00 made in 2020.

We continue to seek options for recovery of funds, however we understand success is unlikely.

# Financial Statements

The Committee apologises for the delay in providing the 2023/2024 Financial Statements which are included below:

- 1 October 2023 to 30 September 2024
- 1 October 2024 to 30 September 2025

## Financial Overview

This year's financial results reflect a period of significant operational activity across the Muriwhenua Incorporation Group, particularly through forestry operations. Overall group income increased strongly during the year, largely driven by harvesting activity within the Te Hāpua Forest. As shown in the summary accounts, total group income increased from approximately **\$4.4 million in 2024 to \$9.1 million in 2025**, reflecting the scale of forestry harvesting and associated activity during the period.

After accounting for direct costs, the group generated a **gross surplus of approximately \$1.06 million**, the majority coming from our forestry asset, providing revenue for the wider group.

Once operating and governance costs were taken into account, the group recorded an **operating surplus of almost \$34,000 for the year**. This indicates that the core operations of the group remain broadly sustainable on an operational basis.

However, the final reported result shows a **net deficit of \$716,128**, which is primarily due to several significant one-off items rather than normal operating performance.

The largest of these was the **\$750,000 write-down of the investment in Sand Safaris 2014 Limited**. Based on the latest information available regarding the financial position of that business, the Committee considered it prudent to recognise the full value of the investment as impaired for accounting purposes.

In addition, the group incurred approximately **\$200,000 in one-off consultancy costs** relating to historic work undertaken in previous years to progress forestry development activities and associated agreements. While these costs were incurred during the current reporting period, they relate to work undertaken over several earlier years and therefore represent a non-recurring item in this year's accounts.

A further **\$93,000 of expenditure was incurred in relation to the last phases of clean-up of the oyster farm structures**. This work was undertaken to address long-standing compliance matters and ensure the group was in a stronger position with the Northland Regional Council for any future consent renewal. While this was an important step in addressing historic compliance issues, the associated costs are not expected to be ongoing.

Despite these one-off items, several positive developments should also be noted.

Our **external borrowing (loan) reduced by approximately \$146,000 during the year**, reflecting continued progress in reducing debt levels. At the same time, the group maintained a strong asset base of approximately \$8.4 million in total assets, primarily through forestry land, infrastructure and timber assets.

Overall, while the reported result reflects a significant deficit for the year due to the Sand Safaris write-down and other one-off costs, **the underlying operating result of the group remained positive**. The Committee continues to focus on strengthening the long-term financial sustainability of the group's assets while ensuring that historic issues are addressed responsibly and transparently.

# Muriwhenua Incorporation Group

## Financial Summary

### Year Ended 30 September 2025

This summary report provides a high-level overview of the financial performance and position of the Muriwhenua Group, which includes:

- Muriwhenua Incorporation (MI)
- Te Upoko Pūriti Rawa Asset Holdings Limited (TUPRAH)
- Ngā Ngāhere o Muriwhenua Tika Limited (NNoMT)

#### Group Overview

Key Metric	2025	2024
Total Group Assets	8,378,508	8,344,780
Total Group Liabilities	2,435,096	1,685,239
<b>Net Group Assets</b>	<b>5,943,412</b>	<b>6,659,540</b>
Total Income	9,107,507	4,428,263
Total Expenses	9,073,635	4,641,164
<b>Operating Surplus / (Deficit)</b>	<b>33,872</b>	<b>(212,901)</b>
Asset Write-down	(750,000)	-
<b>Net Surplus adjusted for one-offs</b>	<b>(716,128)</b>	<b>(212,901)</b>

#### Notes:

##### 1. Consolidation of Group Entities

The group summary combines the financial results and position of MI, TUPRAH and NNoMT. Transactions and balances between these entities have been eliminated to present the financial performance and position of the group as a whole. Examples of these include internal management and land rental charges between entities.

##### 2. Alignment of Reporting Periods

Muriwhenua Incorporation has a 30 September balance date, while TUPRAH and NNoMT have 31 March balance dates. To align reporting periods for the purposes of this summary, the results of TUPRAH and NNoMT have been incorporated using available financial information for the period 1 October 2024 to 30 September 2025, including management reporting for the six months April 2025 to September 2025.

##### 3. Forestry Operations

The group owns and manages the Te Hapua Forest through its subsidiary entities. Forestry income represents the sale of harvested timber to external customers. The cost of standing timber harvested has been recognised as a cost of sales to reflect the reduction in the forestry asset when timber is harvested.

##### 4. Investment Write-down

During the year the group recognised a \$750,000 write-down of its investment in Sand Safaris 2014 Limited due to uncertainty regarding the recoverability of the investment. Excluding this one-off adjustment, the group recorded a positive operating result for the year.

**Muriwhenua Incorporation Group**  
**Summary Statement of Financial Performance**  
**Year Ended 30 September 2025**

	<b>2025</b>	<b>2024</b>
<b>Income</b>		
Forestry Sales	8,889,162	4,105,796
Lease Income	-	12,991
<b>Total Income</b>	<b>8,889,162</b>	<b>4,118,787</b>
<b>Direct Costs</b>		
Logging & Cartage Costs	7,822,506	3,521,861
Lease Costs	7,863	8,782
<b>Total Direct Costs</b>	<b>7,830,369</b>	<b>3,530,643</b>
<b>Gross Surplus</b>	<b>1,058,793</b>	<b>588,144</b>
<b>Other Income</b>		
Funding & Grants Income	205,581	297,208
Other Income	12,764	12,268
<b>Total Other Income</b>	<b>218,345</b>	<b>309,476</b>
<b>Total Net Income</b>	<b>1,277,138</b>	<b>897,620</b>
<b>Expenses</b>		
Operating Expenses	688,827	750,559
Professional & Compliance Costs	263,215	73,075
Office & Property Expenses	73,377	73,355
Administration & Governance Expenses	58,352	64,840
Financial Expenses	105,004	127,595
Depreciation Expenses	54,491	21,098
<b>Total Expenses</b>	<b>1,243,266</b>	<b>1,110,521</b>
<b>Operating Surplus / (Deficit)</b>	<b>33,872</b>	<b>(212,901)</b>
<b>One-off Adjustments</b>		
Asset Write-down - Sand Safaris 2014 Limited	(750,000)	-
<b>Total one-off Adjustments</b>	<b>(750,000)</b>	<b>-</b>
<b>Net Surplus / (Deficit) for the Year</b>	<b>(716,128)</b>	<b>(212,901)</b>

**Muriwhenua Incorporation Group**  
**Summary Statement of Financial Position**  
**Year Ended 30 September 2025**

	<b>2025</b>	<b>2024</b>
<b>Current Assets</b>		
Cash and Bank	899	825
Trade Receivables	839,093	13,527
Other Current Assets	90,495	525,795
<b>Total Current Assets</b>	<b>930,487</b>	<b>540,147</b>
<b>Current Liabilities</b>		
Bank Overdraft	415,066	453,218
Trade Payables	1,314,309	328,063
Other Current Liabilities	79,509	112,180
<b>Total Current Liabilities</b>	<b>1,808,883</b>	<b>893,461</b>
<b>Working Capital</b>	<b>(878,396)</b>	<b>(353,314)</b>
<b>Non-Current Assets</b>		
Property, Plant and Equipment	6,725,056	6,254,498
Standing Timber	722,965	800,135
Shares - Sand Safaris 2014 Limited	-	750,000
<b>Total Non-Current Assets</b>	<b>7,448,021</b>	<b>7,804,633</b>
<b>Non-Current Liabilities</b>		
IRD Loan	-	19,655
Fixed Rate Loan	546,173	692,084
Loan - M Pohatu	80,040	80,040
<b>Total Non-Current Liabilities</b>	<b>626,213</b>	<b>791,779</b>
<b>Total Net Assets</b>	<b>5,943,412</b>	<b>6,659,540</b>

# 2026 Election of Committee of Management

## NOMINATIONS RECEIVED

There are 3 vacancies on the Committee of Management due to rotation this AGM.

When the nomination period closed at 4pm on Friday 27 February 2026, the following nominations were received:

**Allen NORMAN**

**Toka MAAKA**

As the number of nominations received (2) does not exceed the number of vacancies, **no election is required** and Allen NORMAN and Toka MAAKA are declared elected unopposed.

# 2026 Special Resolutions Poll

**Members will have the opportunity to vote FOR or AGAINST two special resolutions.**

Pursuant to Regulation 4(2) of the Maori Incorporations Constitution Regulations 1994, written notice (from a shareholder) of a proposed special resolution to be considered has been received by the Committee.

## **Resolution One: Fair Voting For All Shareholders - One Person, One Vote**

That the Constitution of Muriwhenua Incorporation be amended so that all voting at General Meetings and Special Meetings shall be conducted on the basis of one shareholder, one vote only, and that voting by shareholding (including any triggers allowing a vote on shareholding) shall no longer apply.

It is proposed by the Shareholder that this amendment shall:

- remove any mechanism allowing voting power to be determined by number of shares held; and
- ensure that all shareholders, regardless of share size, have equal voting rights at all meetings of the Incorporation.

It is further suggested by the Shareholder that the amendment is proposed in order to:

- uphold fairness and democratic participation;
- protect smaller and whānau-based shareholders from being overridden by large shareholdings; and
- align the governance of Muriwhenua Incorporation with the principles of equity, collective ownership and intergenerational stewardship.

Members will also be able to vote on a second resolution, as outlined below:

## **Resolution Two: Livestreaming of AGM's**

That Registered Shareholders are provided with a livestream option for our AGM's, commencing in 2027.